



# EDMONTON SENIORS COORDINATING COUNCIL

## ANNUAL REPORT 2005

1<sup>ST</sup>  
ANNUAL MEETING

Monday, June 26, 2006

Thanks to our funders:



**United Way**  
Alberta Capital Region

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## **ANNUAL GENERAL MEETING**

Edmonton Seniors Coordinating Council  
June 26, 2006 1:00 p.m.  
Central Lions Senior Activity Centre  
Small Auditorium

### **AGENDA**

Welcome and Introductions - Call to Order -- Chair

1. Annual Report: Vision, Mission, Values, Objects, Goals and Strategies, Membership of ESCC
2. Co-Chairs' Report - Roger Laing & Vi Presley  
Tribute to David Parks – Jean Innes
3. Committee Reports
  - a. Planning & Evaluation - Vicki Strang
  - b. External Relations & Communications – Vi Presley
  - c. Member Services – Rosalie Gelderman
4. Executive Director's Report – David Loper
5. Financial Report – Anna Der
  - a. 2005 Financial Statements (see Appendix A)
  - b. Appointment of an auditor
6. Nominating Committee Report – Vicki Strang
  - a. Election of Board members
7. Adjournment

We welcome special guests: Edmonton City Councillor Linda Sloan and Jan Fix, Community Liaison Coordinator (New Horizons for Seniors Program.)

## **1. Vision, Mission, Values, Objects, Goals and Strategies, Membership**

### **ESCC VISION**

Senior-serving agencies in Edmonton work together to enhance the social and recreational programs & services offered seniors.

### **ESCC MISSION**

To assume a leadership role in facilitating shared planning and coordination among senior-serving organizations in the City of Edmonton

To support senior-serving organizations in their delivery of social and recreational programs and services that are comprehensive, effective, efficient, and accessible to Edmonton's aging population.

### **ESCC VALUES**

The Coordinating Council endorses the following values:

Collaboration among senior-serving organizations for the delivery and evaluation of social and recreational programs and activities

Sharing of resources (i.e., financial, staff, volunteer, equipment, policies) among senior-serving organizations

Respecting the autonomy and integrity of its membership

**EDMONTON SENIORS COORDINATING COUNCIL****OBJECTS**

*IN COOPERATION WITH ITS MEMBERSHIP, THE COORDINATING COUNCIL WILL:*

- *DEVELOP AND MAINTAIN A CURRENT STRATEGIC PLAN THAT ADDRESSES THE NEEDS OF SENIORS AND SENIOR-SERVING ORGANIZATIONS IN EDMONTON AND PROVIDES PLANNING AND SUPPORT FOR MEMBERS;*

The Council will review and research current issues pertaining to Edmonton seniors and senior-serving organizations in order to develop a strategic plan recommending an array of senior-serving services and programs designed to meet identified needs. The plan will be created by representatives of member organizations and approved by the Coordinating Council. Members can then utilize the plan to develop their own community strategies and array of services. The Coordinating Council's strategic plan will be updated on a regular basis.

- *ADDRESS PRIORITY ISSUES FOR SENIOR-SERVING ORGANIZATIONS;*

The Coordinating Council will initially address the priority issues identified by the Edmonton Task Force on Community Services for Seniors. The Coordinating Council will work with members to problem solve and develop innovative solutions to complex problems. Members will be surveyed annually to ensure the Coordinating Council is addressing issues and challenges impeding the delivery of services to seniors.

- *ENCOURAGE AND FACILITATE THE SHARING OF RESOURCES AMONG SENIOR-SERVING ORGANIZATIONS;*

The Coordinating Council will provide a forum for member organizations to discuss sharing resources (i.e., personnel, personnel services [e.g., staff benefits], contract services, equipment, supplies) to provide more comprehensive citywide services.

- *REPRESENT SENIOR-SERVING ORGANIZATIONS ON ISSUES PERTAINING TO SERVICES FOR SENIORS;*

The Coordinating Council will use the collective voice of its membership to represent senior-serving organizations and the issues that affect them in meetings with the government, corporate, and public sectors.

- *DISSEMINATE INFORMATION ON BEHALF OF ITS MEMBER ORGANIZATIONS;*

The Coordinating Council will collect research information on seniors and senior-serving organizations to share with member organizations and seniors. A newsletter and/or website for seniors and/or senior-serving organizations to provide citywide program and service information will be considered.

- *IDENTIFY OPPORTUNITIES TO PROVIDE COST-EFFECTIVE SERVICES TO MEMBER ORGANIZATIONS; AND*

In many cases, individual member organizations lack the financial and/or human resources for developing the full array of services to benefit their communities. The Coordinating Council will work with member organizations to identify what they require to provide comprehensive services for their clients. Once the need is identified (i.e., research, fund development, workshops, staff training and development), the Council will assist in finding the resources to meet the need.

- *SUPPORT COLLABORATION AMONG SENIOR-SERVING ORGANIZATIONS IN THE DELIVERY AND EVALUATION OF SOCIAL AND RECREATIONAL PROGRAMS AND SERVICES.*

The Coordinating Council will act as a catalyst to facilitate senior-serving organizations working together in the delivery and evaluation of services. For example, the Coordinating Council might hire an Outcomes Specialist to assist member agencies in reviewing their programs.

<b>ESCC GOALS and STRATEGIES</b>	
Goal #1:	Establish the infrastructure to launch the Seniors Coordinating Council and enable it to fulfill its mandate.
Strategies:	<ul style="list-style-type: none"> <li>• Elect a Board of Directors for the Council.</li> <li>• Secure funding for a 3-year operational plan.</li> <li>• Hire the Council Executive Director.</li> <li>• Develop and maintain an up to date strategic plan that addresses the needs of seniors and senior-serving organizations in Edmonton</li> <li>• Prioritize and develop appropriate Council policies and procedures including membership recruitment plan and fee structure.</li> </ul>
Goal #2:	Establish an evaluation framework for the Council.
Strategies:	<ul style="list-style-type: none"> <li>• Develop an evaluation plan with clear outcomes based on the Blueprint and Final Report of the Task Force for the three year ESCC pilot.</li> <li>• Determine year one specific objectives.</li> <li>• Secure resources to implement the evaluation plan.</li> <li>• Make annual adjustments to the operation of the Council as necessary based on the evaluation recommendations.</li> </ul>
Goal #3:	Address priority issues for the delivery of social support services and recreational programs and services.
Strategies:	<ul style="list-style-type: none"> <li>• Establish working committees and terms of reference to address the key issues outlined in the Blueprint.</li> <li>• Review proposed solutions and identify decision-makers and other key stakeholders to participate on the working committees.</li> <li>• Develop and implement action plans. Report progress and results to the Council.</li> </ul>
Goal #4:	Promote and facilitate the sharing of resources
Strategies:	<ul style="list-style-type: none"> <li>• Establish a standing committee to identify opportunities for providing cost effective services to members such as shared purchasing.</li> <li>• Consult with members for ideas.</li> </ul>
Goal #5:	Represent senior-serving organizations on issues pertaining to

	social support services and recreational programs and services for seniors.
Strategies:	<ul style="list-style-type: none"> <li>• Establish a standing committee to identify opportunities and processes for representing Council members.</li> <li>• Lobby all levels of government for sustainable funding solutions for the provision of social support services and recreational programs and services for seniors in the City of Edmonton.</li> <li>• Liaise with other organizations at the municipal, regional, provincial and national levels.</li> </ul>
Goal #6:	Disseminate information, needs assessments and best practices on behalf of member organizations.
Strategies:	<ul style="list-style-type: none"> <li>• Establish a standing committee to oversee the gathering of information and sharing of research results with member organizations and the broader community.</li> <li>• Develop an action plan to identify a minimum of three key information needs each year.</li> <li>• Make recommendations to funders and key decision-makers on effective ways to meet the needs and priorities of the City's aging population.</li> </ul>
Goal #7:	Support collaboration among senior-serving organizations in the delivery and evaluation of social support services and recreational programs and services to achieve increased efficiencies and effectiveness.
Strategies:	<ul style="list-style-type: none"> <li>• Executive Director to identify and implement strategies to:</li> <li>• Build strong partnerships with community businesses and organizations;</li> <li>• Establish partnerships with ethno-cultural organizations, immigrant serving agencies and multi-cultural groups in the community;</li> <li>• Better serve seniors and their caregivers in the Edmonton community including working with mainstream services providers, lodges and private apartment complexes, community leagues and schools to increase program and services availability for seniors;</li> <li>• Reach isolated seniors in the community; and;</li> <li>• Increase awareness of, and access to programs and services.</li> </ul>



## *Edmonton Seniors Coordinating Council*

22	Organizations
5	Associate Organizations
6	Associate Individuals
33	Total Members

### **Organizational Membership**

*Alberta Caregivers Association*

*Alberta Council on Aging*

*Calder Seniors Drop-in Society*

*Catholic Social Services – Senior Council*

*Central Lions Seniors Association*

*Edmonton Meals on Wheels*

*Edmonton Seniors Centre*

*Indo Canadian Women’s Association of Edmonton*

*Lifestyle Helping Hands Seniors Association*

*Mennonite Centre for Newcomers*

*Multicultural Handicrafts and Friendship Society of Edmonton*

*Multicultural Health Brokers Co-operative*

*Native Seniors Centre*

*Northgate Senior Citizens Association*

*Operation Friendship Seniors Society*

*SAGE –Seniors Association of Greater Edmonton*

*Senior Citizens Opportunity Neighbourhood Association (SCONA)*

*Seniors Driving Center*

*Seniors Outreach Network Society*

*Strathcona Place Senior Centre*

*Victorian Order of Nurses*

*Westend Seniors Activity Centre*

### **Associate Members – Organizations**

*Association of Adult Day Support Programs*

*Greater Edmonton Foundation Housing for Seniors*

*Korean Seniors College*

*Norquest College*

*SKILLS Society*

### 3. Co-Chairs Annual Report

The first year of the Edmonton Seniors Coordinating Council has been a very busy and rewarding one. During the year the Board was active in establishing its structure and committees, hiring staff, consulting with stakeholders about our legal documents, filing for incorporation and charitable status, developing budgets, applying for funding and holding an “Open House”. As with any new organization, there was much that needed to be put in place in order to ensure that ESCC was built on a solid foundation.

We have successfully registered as a Society in Alberta and are awaiting a decision from Ottawa on our application for charitable status. United Way has generously provided us with \$20,000 for 2006/2007. We have requested \$145,000 funding for 2006 from the City of Edmonton and we are hopeful that amount will be granted.

ESCC has undertaken a number of initiatives this past year which included:

- Developing a web page [www.seniorscouncil.net](http://www.seniorscouncil.net). The website has pages for each ESCC member organization with links to their websites and email as well as to the programs and services they offer. The ESCC newsletter, minutes of meetings, and historical information can be downloaded, or can be obtained from the ESCC office. Smaller organizations that do not have a web page, can advertise their programs and the locations where meetings are held.
- With the Multicultural Health Brokers Co-operative, Sage and some funding from the Federal Government, ESCC held a number of workshops to address the problems of isolated immigrant and refugee seniors in Edmonton. Three workshops were held with a very diverse group in attendance. A comprehensive report has been published, “Reaching Out & Learning Together – Networking to Serve Isolated Immigrant & Refugee Seniors”. The report has identified a number of viable solutions and has made several recommendations how the community can help solve this problem.
- ESCC, with the Muttart Foundation, held two workshops on Human Resource Clusters. This project enables clusters of small non-profit organizations to access Human Resources and personnel expertise that otherwise would not be possible.
- ESCC has worked the Seniors Driving Centre to address the problem of “available volunteer drivers” for the organization.
- ESCC has actively pursued other senior organizations to expand our membership. We currently have 28 member organizations and 8 associate members of ESCC. Our goal is 60 organizations.

ESCC has developed a three year strategic plan to incorporate our goals, objectives and vision. Originally, the Community Services Department of the City of Edmonton recommended that ESCC should be funded as a three-year pilot project. If we were successful, we could probably continue to function and be

funded through City Council. Evaluation of our progress is planned and will be completed by this fall. This will be an on-going process to fulfill our mandate.

ESCC has a vital role in our community and city, to assist senior serving organizations by working with them in a facilitative, collaborative and coordinating role. ESCC respects the autonomy of all senior serving organizations and all members of ESCC. We are focusing on building capacity for all organizations, doing research and some advocacy, holding workshops and seminars, and addressing issues and problems member organizations identify. With the projection of the senior population doubling in the next 10 – 15 years, ESCC has a huge role to address some of the issues that will emerge. We are confident that the City also views that ESCC is an important organization which can take on some of these challenges.

Respectfully submitted,

Roger Laing, & Vi Presley,  
Co-Chairs

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### **3. Committee Reports**

#### **a. Planning and Evaluation Committee Report**

Members: Laurel Strain  
Ilene Fleming  
Lynn Mansell  
Alba Valderrama  
Vicki Strang (Chair)

The P&E committee identified three goals to guide its activities for 2005/6.

#### *Goal 1 – Establish the P&E Committee Terms of Reference*

The Terms of Reference of the Committee were submitted and approved by the Board at the March, 2005 Board meeting.

*Goal 2 - Identify priority area/s as outlined in the “Lets Make it Happen” Blueprint for Action (2003) for ESCC action in 2005/6.*

Based on the key priority areas outlined in the *Lets Make it Happen* (2003) document and on the ESCC's' ability to initiate the appropriate actions, the P&E committee presented the following which were approved for action at the June 2005 board meeting:

- *ESCC will develop a central access to information about the broad range of programs and services available to older adults in Edmonton*
- *ESCC will work collaboratively with other groups and/or agencies to increase availability of programs and services that are culturally and language appropriate.*

At the November, 2005 board meeting, based on the initiative of various member agencies, a third focus was identified and approved:

- *Enhancing transportation options for older adults in Edmonton.*

The committee is continuing the work of establishing policies and procedures related to how and when the ESCC will engage in other priority areas.

*Goal 3 - Identify a strategy for the evaluation of the ESCC as a three year demonstration project.*

After much deliberation within the committee and discussions with evaluation experts the committee recommended to the board that since the ESCC is being considered a demonstration project, the evaluation study of the ESCC be conducted by an external evaluator and that it be included as an item in the budget submissions to the city. If funding is received, the committee anticipates that a mid-point evaluation be initiated in spring/summer 2006 and a final evaluation be conducted at the end of the third year of ESCC's operations.

Respectfully submitted:  
Vicki Strang, Chair

## **b. External Relations and Communications Committee**

Members:      Wanda Cree                      Vi Presley  
                     Denis Vasquez                      Arlene Meldrum (Chair)

Meetings held early in the year were focused on the development of the terms of reference for this committee and general discussion about how the committee would function. In the fall we provided assistance to the Executive Director in the planning and presentation of the Open House held in November. Due to the unsettled circumstances of the ESCC regarding funding from the City I have put any effort to meet this committee's responsibilities on hold.

However, I do believe we will be able to move forward from this point on. I therefore plan to call a committee meeting in May to examine ways we can communicate the purpose and activities of ESCC to the general public. We have the website, a brochure and a monthly newsletter as a base. Other ideas would be most welcome as we want to attract new member organizations and inform the public of our accomplishments.

I therefore ask that ideas to reach our goal be submitted to me through the office or to me personally. Phone 455-9792 or email [arlenemeldrum@shaw.ca](mailto:arlenemeldrum@shaw.ca). If anyone is interested in serving on this committee or in sitting in on a one time idea session please let me know as you would be most welcome.

I'm looking forward to a year in which ESCC will be off and running. Thank you

Arlene Meldrum, Chair

### **GENERAL PURPOSE**

The purpose of the External Relations and Communications Committee (the "Committee") is to:

- Design processes for assisting and implementing the communication and member recruitment goals of the Board;
- Develop strategies for promoting the benefits of belonging to the Edmonton Seniors Coordinating Council (the "Council");
- Develop strategies for encouraging membership in the Council.

### **KEY DUTIES AND RESPONSIBILITIES**

The Committee has the following duties and responsibilities:

- Promoting strategies to increase awareness of the Council in the wider Edmonton Community;
- Establishing ad hoc committees as required by the Board, to carry out identified tasks

### **c. Member Services Committee**

The Member Services Committee's key duties and responsibilities are:

- Identify services that will benefit members
- Facilitate communication initiatives that ensure the receipt and dissemination of information between member agencies
- Initiate activities that encourage the collaboration of member organizations
- Investigate opportunities for sharing of resources
- Explore opportunities for shared purchasing.

To that end we have worked with a member survey that attempted to prioritize previously identified issues and have discussed ways to meet those concerns. We anticipate holding monthly membership meetings that would allow for networking and a presentation on an identified issue.

We held our first membership meeting in March with Eldon Emerson, Manager of the Human Resources Cluster Project for the Muttart Foundation. His presentation clearly showed how we as senior agencies could work together by sharing a human resources specialist. At a future meeting in May we plan to address the issue of the rising cost of insurance.

We also assisted in the web page content and anticipate the web page will be used to further the dissemination of information between members. We also spent time in organizing the structure and terms of reference for the committee.

Member Services Committee members throughout the year have been: Doreen Armstrong, Anna Der, Janice Monfries, and Rosalie Gelderman.

We invite other members to join us.

Respectfully submitted,

Rosalie Gelderman, Chair

#### 4. Executive Director's Report

| <b>ESCC Strategic Plan Goals</b>                                                                         | 2005 Outcomes                                                                                                                                                                                                                                                                                                                                                      | 2006 Priorities                                                                                                                                                                                                                                                                                                                                                                                                                                         |
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| <b>Goal 1 --</b><br><i>Provide the infrastructure to manage the Seniors Coordinating Council</i>         | <ol style="list-style-type: none"> <li>1. Provided prudent fiscal management and oversight of the activities of Council.</li> <li>2. Supported work of Board and all committees</li> <li>3. Worked on Transition Plan with SAGE</li> <li>4. Obtained funding from Edmonton City FCSS, United way, and Muttart Foundation</li> <li>5. Addressed Staffing</li> </ol> | <ol style="list-style-type: none"> <li>1. Obtain charitable status</li> <li>2. Chose &amp; purchase Director's insurance</li> <li>3. Set up ESCC as independent organization</li> <li>4. Secure sustaining City and other more diversified funding. Continue lobbying of City Council</li> <li>5. Secure staffing</li> <li>6. Membership renewal</li> <li>7. Establish Core Policies for ESCC</li> <li>8. Explore less expensive office site</li> </ol> |
| <b>Goal 2 --</b><br><i>Establish an Evaluation Framework for the Coordinating Council.</i>               | <ol style="list-style-type: none"> <li>1. Evaluation framework developed</li> </ol>                                                                                                                                                                                                                                                                                | <ol style="list-style-type: none"> <li>1. Choice of evaluator and evaluation plans<br/>- Mid-term evaluation to be completed in fall</li> </ol>                                                                                                                                                                                                                                                                                                         |
| <b>Goal 3 --</b><br><i>Address priority issues for the delivery of programs and services for seniors</i> | <ol style="list-style-type: none"> <li>1. Conducted two planning tables related and Immigrant &amp; Refugee seniors and Transportation. Conducted applied research report surveying seniors' agencies and immigrant and refugee serving organizations to determine best practices related to isolated immigrant and refugee</li> </ol>                             | <ol style="list-style-type: none"> <li>1. Participate in Community Advisory Committee, Support Intervention for Immigrant Seniors Project</li> </ol>                                                                                                                                                                                                                                                                                                    |

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|                                                                                                                                         | <p>seniors with Sage and MCHB Coop</p> <p>2. Supported Volunteer Drivers Committee.</p>                                                                                                                                                                                                                                                                                                          | <p>2. Participate in planning sessions. Serve as phone centre for new volunteer drivers and possibly for shared drivers. Assist in grant preparation for volunteer development.</p> <p>3. Insurance workshop for members</p> <p>4. Respond to member survey of needs</p> <p>5. Conduct (with Capital Health Authority) workshops for senior serving agencies on preparing for 'Flu Pandemic' – introduction at AGM by Eric Bone</p> |
|                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <p><b>Goal 4 --</b><br/><i>Promote and facilitate the sharing of resources</i></p>                                                      | <p>1. Conducted 2 Cluster Strategies Workshops</p> <p>2. Completed Salaries &amp; Benefits study</p>                                                                                                                                                                                                                                                                                             | <p>1. Begin cluster group(s) with some members</p> <p>2. Find ways to effectively share resources – set up shared purchasing</p>                                                                                                                                                                                                                                                                                                    |
|                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <p><b>Goal 5 --</b><br/><i>Represent senior serving organizations on issues pertaining to the services and programs for seniors</i></p> | <p>1. Developed clearly understood, effective and actively supported strategy for representation of membership views in the context of the Council's mandate.</p> <p>2. Identified advocacy focus for the Coordinating Council on issues impacting on the capacity of member agencies to fulfill their mandates.</p> <p>3. Developed protocols for consulting membership on advocacy issues.</p> | <p>1. Establish Advocacy &amp; Representation Committee</p> <p>3. Continue work on advocacy protocols and guidelines for action</p> <p>4. Liaise with seniors advocacy groups in Edm. to clarify respective advocacy roles.</p>                                                                                                                                                                                                     |

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|                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 5. Lobby all levels of government and other funders for sustainable funding solutions for all senior-serving agencies                                                                                                                                                                                                                                                                                                                                                      |
| <b>Goal 6 --</b><br><i>Disseminate information, needs assessments and best practices on behalf of member organizations</i> | <ol style="list-style-type: none"> <li>1. Membership meetings</li> <li>2. Regular communication with membership <ul style="list-style-type: none"> <li>- Notices, resources &amp; research reports</li> <li>- Electronic newsletter</li> <li>- List-serves in areas of member interest</li> </ul> </li> <li>3. Other PR as available (Examiner article)</li> <li>4. Web-site developed and functioning. <ul style="list-style-type: none"> <li>- Searchable E-catalogue of social and recreational programs</li> <li>- Provide website support for member organizations as needed</li> <li>- Links to valuable resources</li> </ul> </li> </ol> | <ol style="list-style-type: none"> <li>1. Member Services committee – regular monthly member meetings</li> <li>4. Continue to increase content and value <ul style="list-style-type: none"> <li>- Hard copy membership program catalogue</li> </ul> </li> <li>5. Research emerging issues &amp; report to members</li> <li>6. Clarify the understanding of ESCC's goal, role and soul to those who do not understand yet especially respect for member autonomy</li> </ol> |
| <b>Goal 7 --</b><br><i>Support Collaboration among senior serving organizations &amp; strategic allies</i>                 | <ol style="list-style-type: none"> <li>1. Support the Board of Directors</li> <li>2. Participate in local events</li> <li>3. Create linkages with community organizations: educational, ethnic, governmental, and other <ul style="list-style-type: none"> <li>- Alberta Seniors and Community Supports</li> <li>- Central Lions Renovation</li> </ul> </li> </ol>                                                                                                                                                                                                                                                                              | <ol style="list-style-type: none"> <li>3. ESCC represented on “coalition” committees, <ul style="list-style-type: none"> <li>- Connect to community businesses &amp; organizations</li> </ul> </li> </ol>                                                                                                                                                                                                                                                                  |

|  |                                                                                                                                                                                                                                                                                                                                                  |                                                        |
|--|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|
|  | <p>committee</p> <ul style="list-style-type: none"> <li>- Active Edmonton</li> <li>- Senior centre programmers</li> <li>- Alberta Assoc. on Gerontology</li> <li>- Korean Seniors College</li> </ul> <p>4. Continue to Recruit a Diversity of senior serving organizations to membership</p> <p>5. Grow ESCC membership to 27 organizations.</p> | <p>5. Grow membership to over sixty organizations.</p> |
|--|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|



## 5. Financial Reports (see APPENDIX A)

### 1. Appointment of an auditor



## 6. Nominating Committee Report

Members of the committee:

Anna Der  
Liz Tondu  
Vicki Strang (chair)

The following slate of officers adheres closely to the suggested guidelines established by the ESCC board at its first Annual Meeting in November 2004.

### 1. Large Agency representatives

- Roger Laing (SAGE) – continuing to 2008
- Pat Macdonald (Strathcona Place Seniors) - term expired; to be re-elected

### 2. Small to Medium Agency representatives

- Rosalie Gelderman (Operation Friendship) – continuing to 2007
- Doreen Armstrong (Lifestyle Helping Hands) – continuing to 2008
- Ursula Altman (Edmonton Seniors Centre) – new; to be elected
- Cathy McLean (Senior Citizens Opportunity Neighbourhood Assn.) – new, to be elected

3. Cultural Agency representatives

- Lucia Teixeira (Catholic Social Services) – New, To Be Elected
- Sofia Yaqub (Multicultural Handicrafts Training And Friendship Society) – new, to be elected

4. . Direct Service Agency representatives

- Anna Der (Seniors Driving Centre) – continuing to 2007
- Liz Tondu (Meals on Wheels) – continuing to 2007

5. Members at Large

- Arlene Meldrum – continuing to 2008
- Vi Presley – continuing to 2007
- Wanda Cree – term expired; to be re-elected
- Vicki Strang – term expired; to be re-elected

6. Ex Officio

- Alba Valderrama (City of Edmonton)
- New representative (United Way)
- Lynne Mansell (Capital Health)

The committee presents the following people for election to the ESCC Board:

- Pat Macdonald
- Ursula Altman
- Lucia Teixeira
- Wanda Cree
- Vicki Strang
- Sofia Yaqub
- Cathy McLean

Great thanks to those who have served on the board that are leaving that service: Laurel Strain, Ilene Fleming, Dennis Vasquez

Respectfully submitted:  
Vicki Strang (Chair)



**8. Adjournment**